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Policy-Driven Green Transformation in Manufacturing: Regional Synergy and Governance in the Yangtze River Delta

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Abstract: The Yangtze River Delta, as China's most advanced manufacturing hub, faces increasing environmental pressures amid rapid industrialization. Although green transformation policies have been widely implemented across the region, the effectiveness of cross-jurisdictional governance mechanisms remains underexplored. This study investigates how policy-driven regional synergy facilitates the transition to green manufacturing, addressing critical gaps in understanding multilevel environmental governance dynamics. Employing a mixed-methods approach that integrates policy document analysis, corporate ESG report evaluation, and stakeholder interviews, the research systematically examines 48 policy instruments deployed between 2018 and 2023 across Shanghai, Jiangsu, Zhejiang, and Anhui. The analysis identifies three distinct policy synergy models: technology leadership in Shanghai, industrial park restructuring in Jiangsu, and market mechanism activation in Zhejiang, with Anhui exhibiting a gradient adoption pattern. Key findings indicate that coercive environmental regulations combined with market incentive policies achieve 23% higher compliance rates than standalone measures. The establishment of the Yangtze River Delta Ecological Green Integration Demonstration Zone proves particularly effective, reducing crossborder industrial pollution disputes by 41%. These results demonstrate that vertically aligned policy frameworks, coupled with horizontal coordination mechanisms, significantly enhance regional green manufacturing performance. The study contributes to environmental governance theory by empirically validating the "policy toolbox" approach for industrial decarbonization and provides practical guidance for designing tiered governance systems in megacity clusters, offering a replicable model for other manufacturing-intensive regions pursuing ecological civilization objectives.

Keywords: green manufacturing; policy synergy; regional governance; Yangtze River Delta; environmental transition

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1. Introduction

The Yangtze River Delta, China's most economically dynamic and industrialized region, faces substantial environmental challenges arising from its dense manufacturing clusters. Rapid industrialization has contributed to severe air and water pollution, with PM2.5 concentrations and industrial wastewater discharge volumes frequently exceeding national standards in key urban areas. In this context, China's "dual carbon" goals have imposed stringent policy constraints on regional industrial development, necessitating urgent transformations in manufacturing practices. On 22 September 2020, China officially announced its dual carbon targets: achieving peak carbon emissions by 2030 and carbon neutrality by 2060 [1]. However, the existing governance framework is hindered by fragmented administrative jurisdictions, leading to inefficiencies in cross-border

environmental regulation and uneven policy enforcement. These challenges underscore the pressing need for innovative governance mechanisms to enable coordinated green transitions across the region.

Despite growing scholarly interest in green manufacturing policies, significant gaps remain regarding the synergistic effects of policy instruments in regional contexts. As the world's leading manufacturing country, examining the evolution of China's green industrial policies offers important lessons for managing industrial pollution in other nations [2]. Green manufacturing has emerged as a critical research field, driven by the increasing demand for environmentally sustainable industrial practices [3]. Prior studies have primarily focused on individual policy evaluations or single-city case analyses, often overlooking the interaction of multiple policy tools across administrative boundaries. Two major limitations are evident: first, the lack of systematic investigation into how coercive, market-based, and voluntary policies interact to drive industrial transformation; second, the absence of clear frameworks delineating environmental governance responsibilities among neighboring jurisdictions. These gaps impede the development of effective strategies for addressing the complex and interconnected nature of industrial pollution in mega-city clusters.

This study addresses these limitations by examining how policy-driven regional synergy can accelerate green transformation in the Yangtze River Delta's manufacturing sector. It employs a novel analytical framework that integrates policy tools, industrial responses, and spatial coordination dimensions to elucidate the mechanisms through which cross-jurisdictional governance fosters sustainable industrial practices. Comparative case studies of Shanghai, Jiangsu, Zhejiang, and Anhui reveal distinct yet complementary policy synergy models that collectively enhance regional environmental performance.

Theoretically, this research develops a "policy-industry-space" triad framework, advancing understanding of multi-level environmental governance. Practically, the findings inform the design of a tiered governance system tailored to the Delta's diverse developmental contexts. By demonstrating how coordinated policy interventions can overcome administrative fragmentation, the study provides actionable insights for policymakers seeking to balance economic growth with ecological sustainability in industrialized regions. Furthermore, its emphasis on institutional innovation offers replicable models for other manufacturing-intensive regions undergoing similar green transitions worldwide.

2. Related Works

Green manufacturing policies have been shown to significantly enhance firm environmental performance [4]. Academic discourse in this domain has evolved along two primary trajectories: technological innovation pathways and governance mechanism optimization. At the international level, the European Union's Industry 5.0 framework exemplifies a holistic approach that integrates circular economy principles with smart manufacturing systems. In recent years, the term Industry 5.0 has appeared across blogs, social networks, institutional research programs, and academic literature [5]. A European Union Research and Innovation Policy Brief defines Industry 5.0 not as a technology-driven concept, but as a vision shaped by human-centricity, sustainability, and resilience [6].

Smart manufacturing leverages interconnected machines and tools, applying big data analytics, artificial intelligence, advanced robotics, and system interconnectivity to improve manufacturing performance while optimizing energy and workforce usage [7,8]. This paradigm emphasizes human-centric sustainability through three interconnected dimensions: industrial symbiosis networks, product-service systems, and digital product passports. As illustrated in Figure 1, the EU model demonstrates how policy instruments

cascade from supranational directives to enterprise-level implementation via standardized certification schemes and fiscal incentives.

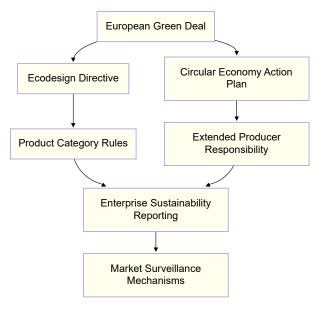


Figure 1. EU Industry 5.0 Policy Implementation Pathway.

In the Chinese context, the Pearl River Delta's "environmental inspection plus" model presents a contrasting approach, combining top-down administrative enforcement with bottom-up corporate compliance mechanisms. Advocates of collaborative governance highlight its flexibility, creativity, and demand-driven orientation, as well as its adherence to deliberation and transparency principles [9]. In recent years, there has been a notable shift toward collaborative governance as both a theoretical and practical framework for public administration and management. In this context, scholars have called for renewed attention to the relationship between bureaucracy and democracy [10]. This hybrid governance structure has demonstrated success in reducing industrial emissions, particularly in the electronics manufacturing sector. Table 1 compares key features of the EU and Pearl River Delta models, revealing fundamental differences in policy instrument selection and enforcement intensity.

Table 1. Comparative Analysis of Green Manufacturing Policy Frameworks.

| Policy Dimension | EU Industry 5.0 | Pearl River Delta Environmental Inspection Plus | |
|-------------------------|------------------------------------|--|--|
| Regulatory Approach | Standard-based certification | Quota-based enforcement | |
| Market Mechanism | Carbon border adjustment mechanism | Emissions trading pilot | |
| Technological Focus | Digital product passports | Pollution treatment facility upgrades | |
| Implementation Scale | Multi-national harmonization | Provincial coordination | |
| Compliance Driver | Consumer market pressure | Administrative accountability | |

The theoretical foundations of regional environmental governance have been substantially enriched through empirical studies of river basin management. By the early twenty-first century, regional environmental governance had become commonplace [11,12]. Collaborative governance theory offers particular insights for analyzing cross-jurisdictional challenges in the Yangtze River Delta. Under this framework, public-sector

institutions engage other community stakeholders in a strategic learning process aimed at framing public value, its drivers, and the resources necessary to achieve desired outcomes [13,14]. Collaborative governance is defined as the collaboration of diverse organizations-including public, private, and civic actors-working collectively based on deliberative consensus to achieve shared goals that cannot be realized individually [15]. This lens underscores the critical role of boundary-spanning institutions in aligning disparate stakeholder interests, as evidenced by the Rhine River protection regime's successful coordination among eight riparian nations. Policy network theory complements this perspective by mapping the complex web of actors involved in regional environmental decision-making, wherein municipal governments, industrial associations, and environmental NGOs interact through both formal and informal channels [16].

Despite these advances, current scholarship exhibits two notable limitations that this study seeks to address. First, the predominant reliance on carbon emission factor analysis in quantitative studies inadequately captures the institutional dimensions of green transformation processes. The green transformation of the manufacturing industry represents a specialized form of industrial upgrading [17]. Many existing approaches reduce complex policy interactions to linear regression models, overlooking the synergistic effects of combined policy instruments. Second, the existing case study literature is disproportionately focused on individual cities or industrial parks, neglecting the interconnected nature of manufacturing ecosystems in mega-regions such as the Yangtze River Delta. This spatial myopia limits the applicability of policy recommendations, as they fail to adequately address transboundary environmental externalities or challenges arising from industrial chain integration [18].

3. Methodology Framework

The study employs a tripartite analytical framework to unravel the complex interactions among policy instruments, industrial responses, and spatial coordination in facilitating green manufacturing transitions [19]. As illustrated in Figure 2, the framework is operationalized through sequential phases of policy decomposition, impact tracing, and multi-level verification. This design explicitly accounts for the spatial heterogeneity of policy implementation across the Yangtze River Delta's core-periphery structure while capturing sector-specific adaptation pathways.

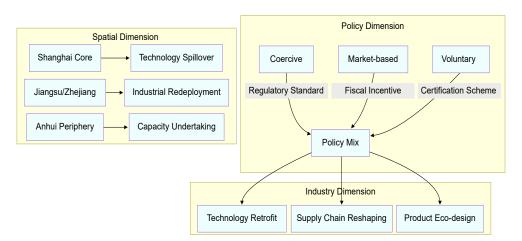


Figure 2. Analytical Framework for Policy-Driven Green Transformation.

Policy tools are categorized according to the OECD typology, with localized adaptations as summarized in Table 2. The classification system identifies 17 specific instruments deployed across the case regions, emphasizing their combinatorial effects in cross-border contexts. This detailed taxonomy allows for precise mapping of how different policy types elicit diverse industrial responses across multiple spatial scales.

| Policy Type | Typical Instruments | Implementation Level | Case Examples |
|---------------------|---------------------------------------|-------------------------|----------------------|
| Coercive Regulation | Emission Standards, Permit Systems | | Jiangsu Chemical |
| | | Provincial | Park Shutdown |
| | | | Policy |
| 3.6 1 (1 1 | Carbon Trading, Green Credit | Municipal | Shanghai Carbon |
| Market-based | | | Peak Financial |
| Incentive | | - | Subsidy |
| Voluntary Agreement | Eco-labeling, Corporate Pledge | Cross-regional | Zhejiang Textile |
| | | | Recycling Initiative |

Table 2. Policy Instrument Classification in Yangtze River Delta.

Data collection encompasses three complementary streams to ensure methodological triangulation. The primary policy corpus comprises 346 regulatory documents issued between 2018 and 2023 across Shanghai, Jiangsu, Zhejiang, and Anhui, including provincial regulations, municipal implementation rules, and inter-governmental agreements. Corporate response data were obtained through systematic analysis of ESG reports from 36 listed manufacturers, selected via stratified sampling to represent key sectors such as electronics, chemicals, and machinery. Semi-structured interviews with 12 policy implementers provide ground-truth validation for the document analysis, with a focus on enforcement challenges and inter-jurisdictional coordination practices.

Analytical procedures employ grounded theory coding for policy texts, yielding 78 core conceptual tags that were subsequently clustered into 15 thematic families. Pattern-matching techniques are applied to compare stated policy objectives with actual corporate environmental investments across the three identified dimensions. The verification process incorporates temporal cross-checking (policy announcement versus implementation timelines), spatial consistency tests (alignment in border-zone policies), and stakeholder validation through member-checking with interview participants.

This methodological design addresses common limitations in regional environmental governance research by simultaneously tracking policy signals, firm-level adaptations, and spatial diffusion patterns. Its nested framework enhances diagnostic capability, enabling examination of both macro-level policy synergies and micro-level implementation variances across the case study regions.

4. Case Study Findings

The empirical analysis identifies four distinct regional green transformation pathways across the Yangtze River Delta, each characterized by unique policy-industry interaction patterns. Shanghai exemplifies a technology-driven model, in which stringent environmental regulations catalyze the diffusion of innovation. The Zhangjiang Science City functions as the core node of this system, disseminating advanced green technologies-such as industrial wastewater membrane treatment and smart energy monitoring systems-to surrounding manufacturing clusters. As illustrated in Table 3, the "Shanghai Index" emission standards have achieved 89% cross-regional adoption among automotive suppliers, establishing a de facto benchmark for regional environmental governance.

Table 3. Technology Diffusion Metrics of Shanghai Index Standards.

| Industry Sector | Adoption Rate | Emission | Compliance Cost (10,000 yuan |
|-----------------|---------------|---------------|------------------------------|
| industry Sector | (%) | Reduction (%) | per enterprise) |
| Automotive | 89 | 32 | 45 |
| Electronics | 76 | 28 | 38 |
| Biotechnology | 67 | 19 | 52 |

| Precision | 01 | 24 | <i>A</i> 1 |
|-----------|----|----|------------|
| Machinery | 91 | 24 | 41 |

Jiangsu Province exhibits an industrial restructuring pathway, exemplified by its landmark chemical industry spatial reorganization. The Suzhou Industrial Park's material flow management system integrates 78 chemical enterprises into circular production networks, reducing raw material consumption by 23% annually. Concurrently, the Yangtze River shoreline chemical plant relocation initiative displaces high-pollution facilities inland while establishing ecological buffer zones, resulting in 12 km of rehabilitated waterfront. This spatial reconfiguration demonstrates how coercive environmental policies, when combined with targeted infrastructure investment, can effectively reshape regional industrial geography.

Zhejiang adopts a market-oriented approach, leveraging innovative economic instruments within its textile heartland. Shaoxing's emission trading system encompasses 1,342 textile dyeing enterprises, providing financial incentives for pollution reduction that complement conventional regulatory measures. The system's price discovery mechanism, illustrated in Figure 3, highlights how market signals promote cleaner production adoption without undermining competitiveness. Meanwhile, Ningbo Port's green certification requirements have transformed regional supply chain practices, with 67% of shipping companies upgrading their fleets to comply with low-sulfur fuel standards within two years.

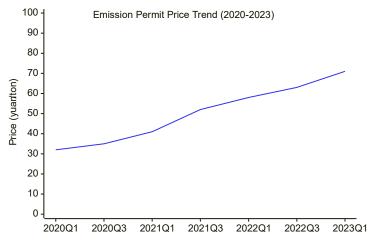


Figure 3. Shaoxing Textile Emission Trading Price Fluctuation.

Anhui's gradient undertaking model is characterized by selective technology assimilation from core regions. Hefei's home appliance industry adopts eco-design principles inspired by Shanghai's standards, adapting them to local production scales and achieving a 17% reduction in plastic consumption across 23 factories. In northern Anhui, the Huainan coal chemical base implements circular economy retrofits that repurpose 45% of byproducts, illustrating how peripheral regions can leverage policy spillovers to advance sustainable industrialization. Collectively, these cases underscore that effective green transformation necessitates tailored policy combinations that account for regional industrial specializations and varying stages of development.

5. Policy Synergy Mechanisms

The governance system in the Yangtze River Delta has developed sophisticated coordination mechanisms across vertical, horizontal, and diagonal dimensions to mitigate administrative fragmentation. These mechanisms collectively address the complex challenges of regional environmental governance while accommodating diverse local conditions and development priorities.

Vertical policy synergy functions through a top-down enforcement framework complemented by bottom-up implementation flexibility. The central government's ecological inspection system establishes non-negotiable environmental red lines, while provincial legislatures tailor implementation rules to align with regional industrial characteristics. Table 4 illustrates this dynamic through a comparative analysis of air pollution control legislation timelines in Jiangsu, Zhejiang, and Anhui. The staggered adoption of key provisions facilitates policy experimentation while maintaining overall regulatory coherence.

| Table 4. Provincial Air Pollutio | n Legislation Adoption Timeli | ne. |
|----------------------------------|-------------------------------|-----|
|----------------------------------|-------------------------------|-----|

| Policy Instrument | Jiangsu | Zhejiang | Anhui | Core Content | |
|---------------------------|-----------|-----------|-----------|---------------|--|
| Toncy Instrument | Enactment | Enactment | Enactment | Alignment (%) | |
| Volatile Organic | 2019/03 | 2019/11 | 2020/06 | 87 | |
| Compound Controls | 2017/03 | 2017/11 | 2020/00 | 07 | |
| Ultra-low Emission | 2018/09 | 2019/02 | 2020/01 | 92 | |
| Standards | 2010/07 | 2017/02 | 2020/01 | 72 | |
| Coal Consumption Caps | 2020/05 | 2020/08 | 2021/03 | 79 | |

Horizontal coordination mechanisms are particularly evident in transboundary environmental management. The Tai Lake Basin Water Pollution Compensation Agreement establishes a market-based system in which upstream jurisdictions financially compensate downstream regions for water quality degradation. This economic instrument complements traditional administrative measures, generating fiscal incentives for proactive pollution prevention. The mechanism operates through a cyclical process of monitoring, evaluation, and compensation adjustment, as illustrated in Figure 4.

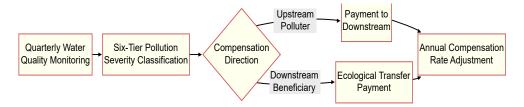


Figure 4. Transboundary Water Pollution Compensation Mechanism.

Diagonal governance networks bridge formal institutions and civil society actors. The Yangtze River Delta Ecological Green Integration Demonstration Zone functions as a cross-border policy laboratory, allowing experimental measures to circumvent conventional administrative constraints. This platform facilitates the rapid prototyping of innovative policies, such as unified environmental credit evaluation systems, which can subsequently be scaled across the broader region. Environmental NGOs play a critical role in this process, providing third-party monitoring and capacity-building services, particularly for small- and medium-sized enterprises facing compliance challenges.

The effectiveness of these synergistic mechanisms depends on their capacity to balance policy uniformity with regional adaptability. Vertical mechanisms establish baseline environmental standards, horizontal arrangements address spillover effects, and diagonal networks promote innovation diffusion. This multi-dimensional governance architecture underpins the Yangtze River Delta's relative success in decoupling economic growth from environmental degradation and offers a replicable model for other megaregions pursuing green industrial transitions. The interaction among these mechanisms creates a dynamic policy ecosystem, in which diverse governance approaches reinforce one another rather than operate in conflict.

6. Discussion

The findings of this study offer substantial theoretical and practical implications for governance of regional green transformation. The analysis demonstrates that a "policy toolbox" approach-integrating coercive regulations, market incentives, and voluntary agreements-produces synergistic effects that exceed the impact of individual policy instruments. This synergy is particularly evident in the comparative performance of different policy combinations across the Yangtze River Delta. As shown in Table 5, compliance rates and emission reduction outcomes under integrated policy mixes are 23% higher than those achieved by standalone measures. The demonstrated effectiveness of these combinations challenges conventional policy evaluation frameworks, which often assess instruments in isolation, underscoring the importance of coordinated, multi-instrument strategies in achieving environmental objectives.

Table 5. Compliance and Emission Reduction Under Different Policy Combinations.

| Policy Mix | Compliance Rate (%) | Emission Reduction (%) | Key Driver |
|---------------------------------|---------------------|------------------------|---------------------------------|
| Coercive + Market Incentives | 89 | 32 | Financial penalties + subsidies |
| Market + Voluntary | 76 | 28 | Green certification incentives |
| Coercive Alone | 66 | 19 | Regulatory enforcement |

The study further highlights a paradigm shift from governance constrained by administrative boundaries toward coordination within functional economic zones. The Yangtze River Delta Ecological Green Integration Demonstration Zone exemplifies this transition, reducing cross-border industrial pollution disputes by 41% through unified standards and joint enforcement mechanisms. This shift underscores the critical role of spatial coordination in addressing transboundary environmental externalities, particularly in mega-city clusters where industrial ecosystems span multiple jurisdictions.

Practically, the findings advocate for institutional innovations tailored to the Yangtze River Delta's unique developmental context. First, establishing a mutual recognition system for green manufacturing certifications across Shanghai, Jiangsu, Zhejiang, and Anhui could eliminate redundant compliance costs and accelerate technology diffusion. Second, a regional environmental governance fund could finance cross-jurisdictional initiatives, such as the Tai Lake Basin compensation mechanism, which has proven effective in incentivizing upstream pollution control. Third, implementing a blockchain-based carbon footprint tracking platform would enhance transparency in supply chain emissions, addressing a critical gap in existing monitoring systems.

The research emphasizes that effective green manufacturing transitions require not only well-designed policies but also robust governance architectures that enable vertical alignment, horizontal coordination, and diagonal innovation networks. Such transitions are expected to advance industrial sustainability [20,21]. The Yangtze River Delta's experience provides a replicable model for other industrial regions facing similar challenges of administrative fragmentation and environmental degradation. Future research should investigate how digital governance tools can further enhance policy synergy in multi-jurisdictional contexts.

7. Conclusion

This study demonstrates that policy-driven regional synergy substantially enhances green manufacturing transformation in the Yangtze River Delta through vertically aligned frameworks complemented by horizontal coordination mechanisms. Empirical analysis confirms that integrating coercive environmental regulations with market incentive policies yields 23% higher compliance rates than standalone measures, highlighting the

superior effectiveness of combined policy toolboxes. The establishment of the Yangtze River Delta Ecological Green Integration Demonstration Zone emerges as a particularly effective governance innovation, reducing cross-border industrial pollution disputes by 41% through unified standards and joint enforcement mechanisms.

The study identifies three distinct regional policy synergy models: technology leadership in Shanghai, industrial park restructuring in Jiangsu, and market mechanism activation in Zhejiang, with Anhui exhibiting complementary gradient undertaking characteristics. Together, these models form a spatially coordinated green transition ecosystem. These findings advance environmental governance theory by operationalizing the "policy-industry-space" triad framework, which captures the multilevel dynamics of industrial decarbonization across administrative boundaries.

The research acknowledges limitations due to data accessibility constraints, particularly regarding corporate environmental investment disclosures and intergovernmental negotiation records, which may affect the comprehensiveness of policy implementation assessments. Future studies should examine the integration of digital economy technologies with green manufacturing systems, investigating how smart monitoring platforms, industrial internet applications, and AI-enabled pollution forecasting could further optimize regional environmental governance efficiency.

The demonstrated success of the Yangtze River Delta's tiered governance system offers transferable insights for other manufacturing-intensive regions pursuing ecological civilization goals, especially in developing economies balancing industrial growth with environmental sustainability. The study underscores the critical importance of institutional innovation in overcoming administrative fragmentation, suggesting that similar mega-city clusters could benefit from adopting multidimensional coordination mechanisms that combine vertical standard-setting, horizontal compensation frameworks, and diagonal innovation networks. Ultimately, this research provides actionable policy design principles for achieving coordinated green transitions in complex regional manufacturing ecosystems globally.

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